

International Center for Community Land Trusts

2024 Impact Report



For more information on partnerships and funding opportunities, contact us at info@communitylandtrust.net or visit cltweb.org









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In this report, we feature images from World CLT Day, celebrating global participation in the community land trust movement.

Cover photo 2024: CLTB in Belgium, courtesy Simon Blackley, 2024. From top to bottom, all from 2024: San Gabriel Valley CLT (USA), Stratford Affordable Housing Alliance (Canada), Comunidade Shangri-Lá (Brazil).

Impact Report was designed by Sara DeHaan.



CLTB, World CLT Day 2022 (Belgium).

This Report

This 2024 Impact Report is the first-ever published by the International Center for Community Land Trusts (CLT Center), marking a milestone in our organization's history. It reflects on our progress not only in the past year but also since our founding in 2018, highlighting the successes and key moments that have shaped our trajectory. By looking at our achievements from 2018 onward, we illustrate how our efforts have enabled us to reach our current position and to lay the groundwork for the future.

This year's report highlights the CLT Center's role in making available resources for CLTs and fostering the production and stewardship of permanently affordable housing on community-owned land. As we look toward 2025 and beyond, we remain committed to scaling our impact, securing the resources necessary to sustain our mission, and working alongside CLT practitioners and allies to shape a more equitable and sustainable future.

Introduction

In the fifty plus years after the appearance of the first community land trust in the United States—forged in the crucible of the US Civil Rights Movement—<u>CLTs have multiplied worldwide</u>. In the United States alone, over 300 CLTs operate in cities, suburbs, islands, and towns. Outside the US, more than 300 CLTs have emerged in Australia, Belgium, Canada, France, Germany, Italy, Kenya, Puerto Rico, and the United Kingdom with growing interest in Bolivia, Brazil, India, Ireland, the Netherlands, Portugal, South Africa, and Spain.

To date, most of the growth in what is becoming a worldwide CLT movement has occurred in the Global North. But that is changing, due in large part to the ground-breaking work of the Caño Martín Peña CLT in Puerto Rico. This community-led initiative for regularizing tenure and securing the homes of families residing in informal settlements has made steady progress despite natural disasters and economic distress, attracting the attention of people facing similar challenges in Latin America, the Caribbean, Africa, and South Asia.

CLTs have also gained recognition by the United Nations. At the 2016 Conference on Housing and Sustainable Urban Development in Quito, Ecuador, CLTs were included in the <u>UN's New Urban Agenda</u> as one of the tools for promoting equitable access

The emerging CLT movement is the intersection of two worldwide struggles: the fight for secure land tenure and the campaign for housing as a human right.

to housing and sustainable urban development. The UN, Organization for Economic Cooperation and Development, and the European Union have highlighted CLTs as a cooperative solution to preventing displacement, making cities more inclusive, and ensuring long-term housing affordability, especially for low-income groups. This international attention underscores the growing alignment between CLTs and global social movements working to secure land tenure and to advance housing as a human right.

Across the globe, communities are mobilizing to protect collective land rights, expand community ownership, and resist speculation. At the same time, housing rights movements are growing, demanding rent control, community-led development, and permanent affordability to prevent displacement.

The Housing Crisis in Numbers

1.1 billion

people currently live in informal settlements, according to the UN, with that number expected to double by 2050.

70%

of the world's population will live in urban areas by 2050, further driving land commodification and displacement.

12 million

renter households in the US spend over 50% of their income on housing, putting them at extreme risk of housing instability and displacement.

85 million

people in Europe spend over 40% of their income on housing, pushing homeownership and stability out of reach.

100 million

people in Latin
America and the
Caribbean lack
access to formal
land tenure, leaving
them vulnerable to
displacement.

What is a Community Land Trust?

A community land trust (CLT) is a nonprofit corporation that holds land on behalf of a place-based community, while serving as the long-term steward for affordable housing, community gardens, civic buildings, commercial spaces and other community assets. CLTs balance the needs of the individual to access land and maintain security of tenure with the community's need to maintain affordability, economic diversity, and local access to essential services.

Though CLTs have been around for just over 55 years, their roots are much older. Precursors to the modern-day CLT can be found in the Garden Cities of England, the Gramdan Movement of India, the ejidos in Mexico, the Ujamaa Vijijini of Tanzania, and the moshav communities of Israel, as well as in many of the single tax colonies and planned, leased-land communities created in the US in the first half of the 20th century.

The nonprofit organization generally credited with being the "first" CLT—New Communities, Inc. was founded in southwest Georgia in 1969, a product of the US Civil Rights Movement.

As a flexible model, two shared commitments unite its practitioners:

- The reinvention of real estate for the common good: Community-owned land is a powerful tool for equitable and sustainable development, especially in places occupied by disadvantaged classes, races, or ethnicities at risk of displacement by speculative real estate markets.
- 2. The active stewardship of land and housing: If the affordability, quality, and security of housing and other improvements are to last, there must be an organization that stays in the picture for many years, watching over the property and the people who use it.

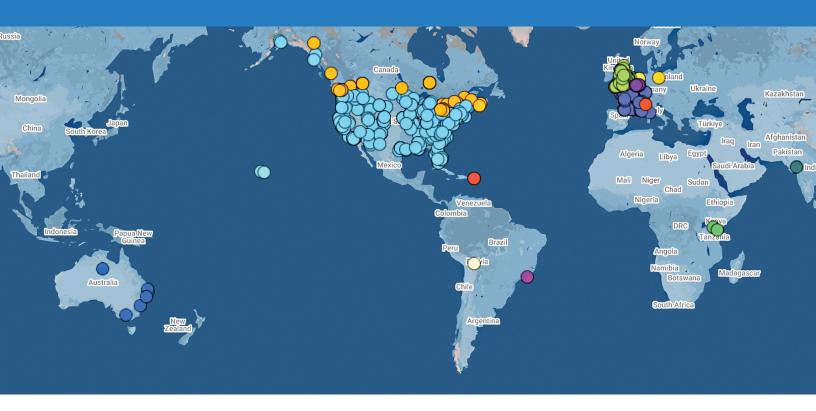
Benefits of the CLT



- Enhanced land tenure: rights of occupancy and use are secured
- Lasting Affordability: homes remain within reach of lower-income people forever
- Prevents speculation: protects land from market-driven price increase
- Community governance: residents actively participate in decision-making
- Homes are kept in good repair: owners and renters
- **Beyond housing**: supports agriculture, local businesses, and social spaces
- Adaptability: can be implemented in diverse urban and rural settings
- **Supports all housing types**: houses, townhouses, condos, coops, rentals, shelters, and SROs

When land is owned for the common good of a place-based community (present and future), when development is done by an organization rooted in that community, accountable to it, and guided by it, and when stewardship is deliberate, diligent, and durable, justice is more likely to be achieved—and more likely to last. This is the moral impetus and lofty promise behind our work.

A Need for a Global Platform



627CLTS WORLDWIDE,
ESTIMATED AS
OF 2024

COUNTRIES
WITH AN ACTIVE
CLT MOVEMENT

NATIONAL CLT NETWORKS

Why an International Center for Community Land Trusts?

With the rise of international interest in CLTs, spurred in part by their alignment with global movements to protect collective land rights, strengthen community ownership, and resist speculation, the need for a dedicated global resource became clear. In 2018, the International Center for Community Land Trusts (CLT Center) was established to provide critical infrastructure for this growing movement.

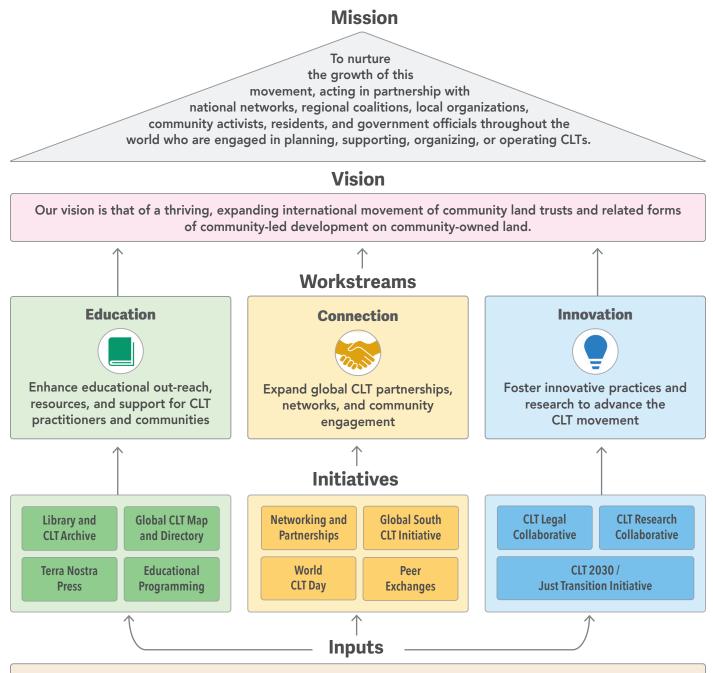
Today, with an estimated 627 active CLTs worldwide, the CLT Center plays a vital role in providing legitimacy, resources, and strategic support to both established and emerging CLTs. This is especially important in the Global South, where CLTs are gaining momentum as an approach for providing

security of tenure to the more than one billion people living in informal settlements around the world. The ground-breaking work of the Caño Martín Peña CLT in Puerto Rico—the first CLT established in an informal settlement—has served as a major inspiration for similar efforts in Latin America, Africa, and South Asia.

By acting as a (1) bridge, connecting CLT practitioners across national borders, (2) knowledge hub, archiving and disseminating resources, and (3) think tank, researching and disseminating best practices and supportive policies, the CLT Center helps strengthen the foundation for CLTs to continue to grow, adapt, and thrive in diverse contexts around the world.

Our Mission, Vision, and Strategy

The **Theory of Change** below illustrates how the International Center for Community Land Trusts organizes its programs and partnerships. It is grounded in three core workstreams—Education, Connection, and Innovation. Together, these workstreams nurture the global CLT movement by expanding the reach, impact, and sustainability of CLTs worldwide.



- * Committed staff, board members, and advisors with extensive experience in the CLT movement.
- * Financial support from grants, partnerships, and fundraising effort.
- * Existing partnerships and collaborations with CLTs, CLT networks, organizations supporting community-led housing intiatives, policymakers, and academics.
- * Repository of historical materials, academic research, and practical knowledge related to CLTs at cltweb.org.

Our Mission, Vision, and Strategy

Strategy



Education

- Supporting CLT formation: A thriving CLT movement is committed to expansion, especially in places where the displacement of low- and moderate-income people looms as an ever-present danger due to land tenure insecurity and the financialization of land and housing. The CLT Center will work with local, national, and international partners to support CLT formation and to build CLT capacity as a non-speculative, permanently affordable bulwark against displacement. A particular priority will be to foster the spread of CLTs among informal settlements, urban and rural, where legal protections are lacking for landholding that is irregular, collective, communal, or customary.
- Sharing essential information: A thriving CLT movement is inspired and guided by the bold experiments, successful projects, and best practices of organizations and individuals who are doing the hard work of establishing transformative forms of tenure in their own communities. The CLT Center will collect essential information about the organization and operation of CLTs under a variety of conditions, in a variety of countries. It will make that information broadly available to its partners and the general public through its website, its widening cadre of experts, and an expanding catalog of affordably priced books, monographs, and guides published in multiple languages by Terra Nostra Press.
- Keeping the CLT's roots alive: A thriving CLT movement is rooted in values, struggles, and precedents that gave rise to the modern-day CLT. The CLT Center will maintain an online archive of historical materials documenting the origins and evolution of the community land

trust, as both a model and a movement. It will continue to collect the origin stories of individual CLTs around the world. It will make all these materials easily accessible and freely available.



Connection

- Strengthening cross-national solidarity:
 A thriving CLT movement is founded on famil
 - iarity, unity, and reciprocity among its members. The CLT Center will provide a variety of accessible, affordable opportunities for CLT activists from around the world to interact with one another, to learn from one another, and to build lasting relationships of mutual aid.
- Diversifying the CLT community: A thriving CLT movement is inclusive and representative of the people it serves. The CLT Center will advocate for racial and ethnic diversity in the movement's leadership, locally and globally, as well as promote language justice through the translation of CLT materials into multiple languages. The CLT Center will also encourage greater participation by CLT residents and youth in conversations about the movement's future.



Innovation

Keeping the CLT's edges hot: A thriving CLT movement is a constantly evolving work-in-progress, as practitioners creatively stretch the boundaries of how CLTs are structured, operated, applied, and combined with other forms of tenure. The CLT Center will support this dynamic process by encouraging candid discussion and earnest debate about ways to improve our practice, by exploring innovations with a potential for enhancing the productivity, sustainability, and accountability of CLTs, by facilitating collaboration between researchers and practitioners, and by helping to evaluate and to highlight innovations that are worthy of wider adoption. ■

Leadership

Our Team

In 2024, our Board of Directors brought together leading CLT practitioners and allies from around the world, with many decades of experience in housing justice, cooperative ownership, and sustainable development. Through this leadership, we translate knowledge into impactful programs, strategic partnerships, and policy advancements that help CLTs flourish worldwide. Further reinforcing the organization's commitment to global collaboration, our board of directors, whose collective CLT experience traces back to the 1980s, has representation from Belgium, Brazil, England, France, Puerto Rico, Scotland, Spain, and the United States. This collective expertise informs every aspect of our work, from legal advocacy to innovative financing models, ensuring that the CLT Center remains deeply connected to the needs of the movement.

Board of Directors



BRENDA TORPY Co-President USA/Canada



GEERT DE PAUW Co-President Belgium



TARCYLA FIDALGO
Secretary
Brazil



DEVIKA GOETCHIUS
Treasurer
USA



LINE ALGOED

Belgium



ASHLEY ALLEN
USA



EDUARD CABRÉ ROMANS **Spain**



JOHN EMMEUS DAVIS **USA**



MARÍA E. HERNÁNDEZ TORRALES **Puerto Rico**



RAZIA KHANOM **UK**



MARIOLGA JULIÁ
PACHECO
Puerto Rico



ANNABEL PIDGEON
Scotland



LYVIA RODRÍGUEZ DEL VALLE **Puerto Rico**



ENRIQUE SILVA USA



DAVE SMITH UK



HARRY SMITH



BEA VARNAI France



THERESA WILLIAMSON **Brazil**

Staff



GREG ROSENBERG Executive Director USA



BEN HARRIS Director of Communications USA

Partners

Organizational Partners

Since our inception in 2018, we've partnered closely with Catalytic Communities (Brazil), CLT Brussels (Belgium), the Caño Martín Peña CLT (Puerto Rico), and the Lincoln Institute of Land Policy (United States) on a number of ongoing initiatives. These partnerships have been an essential contributor to our effectiveness.











Financial Supporters

From our inception just over six years ago, we have received financial support from the Champlain Housing Trust, Ford Foundation, GARY Community Ventures, Porticus, re:arc institute, Urban Land Conservancy, Wend Collective, and World Habitat.















Project Partners

The CLT Center has collaborated with a wide range of organizations for our educational programming, publications, and World CLT Day activities. These include:

National and Regional CLT Networks

- Australian CLT Network
- Canadian Network of CLTs
- CLT Network of England and Wales
- European CLT Network
- Favela CLT Network
- Foncier Solidaire France
- Grounded Solutions Network

Community Land Trusts

- Athens Land Trust
- Boston Farms CLT
- City of Lakes CLT
- Dudley Neighbors, Inc.
- Frederick Douglass CLT
- Homebaked CLT
- Houston Community Land Trust
- Housing Land Trust of the North Bay
- London CLT
- Lopez CLT
- Madison Area CLT
- New Communities, Inc.
- Northern California Land Trust
- Oakland CLT
- Rondo CLT
- Stadtbodenstiftung
- Urban Land Conservancy

Law School Clinical Programs (CLT Legal Collaborative)

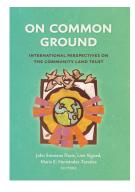
- Boston College Law School
- Georgia State University College of Law
- New York University School of Law
- Notre Dame Law School
- University of Alabama School of Law
- University of California, Irvine School of Law
- University of Illinois College of Law
- University of Puerto Rico School of Law
- Univ. of Texas School of Law
- Vermont Law & Graduate School
- Yale Law School

Other Organizations

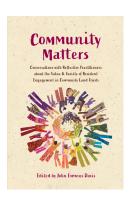
- American Bar Association
- City of Lille
- Community Land Scotland
- Delft University of Technology
- El Enjambre Colectivo
- Groundswell Conservancy
- Ndifuna Ukwazi
- South of Scotland Community Housing
- urbaMonde/CoHabitat
 Network
- Vrije Universiteit Brussels

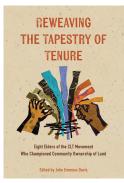
Terra Nostra Press

As an imprint of the International Center for Community Land Trusts, <u>Terra Nostra Press</u> publishes books, monographs, and manuals in support of the CLT Center's work. These publications showcase the theory and practice of CLTs, along with the stories of reflective practitioners from around the world who are laying the foundation for an international CLT movement.



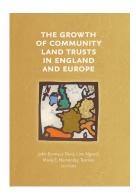


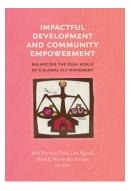




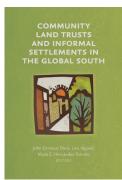


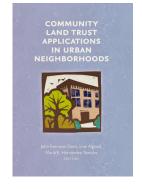












Publications include:

- On Common Ground (June 2020)
- La Inseguridad de la Tenencia de la Tierra en América Latina y el Caribe (July 2020)
- Why Community Land Trusts (August 2020)
- Community Land Trust Applications in Urban Neighborhoods (November 2020)
- Impactful Development and Community Empowerment (February 2021)
- Community Land Trusts and Informal Settlements in the Global South (March 2021)
- ¿Porqué el Fideicomiso Comunitario de Tierras? (May 2021)
- En Terreno Común: Perspectivas Internacionales sobre los Fideicomisos Comunitarios de Tierras (May 2021)
- The Growth of Community Land Trusts in England and Europe (September 2021)
- Community Matters: Conversations with Reflective Practitioners about the Value & Variety of Resident Engagement in Community Land T rusts (September 2022)
- Reweaving the Tapestry of Tenure: Eight Elders of the CLT Movement Who Championed Community Ownership of Land (November 2023)

21,750

PEOPLE REACHED 3,300

NEWSLETTER SUBSCRIBERS **700**+

BIBLIOGRAPHY ENTRIES

100+

RESOURCE MATERIALS

Who Did We Reach?

In 2024, the Center reached approximately 21,750 people. This figure combines data from the Center's website, which served a total of 18,000 unique users, 3,300 newsletter subscribers, as well as online and in-person workshops engaging over 450 participants.

Participating in Conferences

Having been established in the heart of the global COVID-19 pandemic, the CLT Center operated almost exclusively as an online entity for the first years in our development. But for 2024, we significantly increased our presence at in-person gatherings to raise our profile, build new connections, and expand the audience for our education programming. To that end, we sent one of our board members to the first General Assembly of the European CLT Network in Berlin and taught CLT workshops at a number of conferences in the US and Canada, including:

- Canadian Network of CLTs' 2024 annual conference (Vancouver, Canada)
- California CLT Network annual conference (Los Angeles, USA)
- Midwest CLT conference (Minneapolis, USA)
- Northwest CLT Coalition conference (Walla Walla, USA)
- AALS Conference on Clinical Legal Studies (St. Louis, USA)

Building a Strong Base for Operations

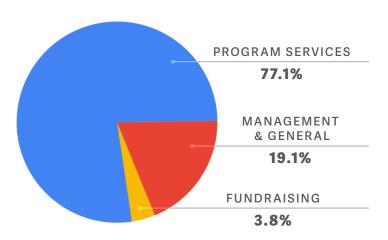
Much of the CLT Center's most significant work took place behind the scenes—critical internal advancements that, while less visible externally, were essential to strengthening the organization's foundation.

Last year, we formally changed our name from the "Center for CLT Innovation" to the "International Center for Community Land Trusts, "reflecting our global mission. We also completed our first formal strategic planning process, which resulted in the 2024–2027 Strategic Plan.

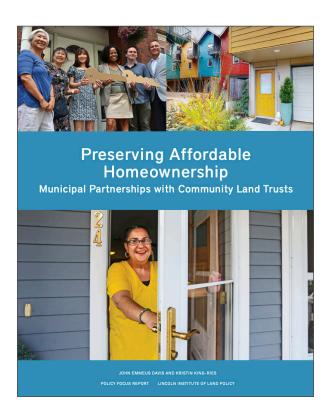
Additionally, we established our first employee handbook, conducted our first comprehensive financial audit, and completed a redesign of our website *cltweb.org* to modernize the platform and improve navigation.

Our Finances

This is how we allocated our expenses this past year:



Follow <u>this link</u> to see the complete audited financial statements for 2024.



Publication of Preserving Affordable Homeownership

In November 2024, the Lincoln Institute of Land Policy published a new Policy Focus Report, *Preserving Affordable Homeownership*, which was written by CLT Center authors John Emmeus Davis and Kristin King-Ries.

Drawing on insights from 115 community land trusts (CLTs) that were interviewed or surveyed by the CLT Center, the report explores how CLTs are partnering with public officials to help address the housing affordability crisis. This publication updates the enormously impactful publication from 2008 *The City-CLT Partnership*, also published by the Lincoln Institute, which has been an invaluable tool to CLT practitioners, government staff and elected officials, lenders, and foundations.



Community land trusts are a vital tool in promoting equitable, inclusive, and sustainable land use, aligning deeply with the mission of the Lincoln Institute of Land Policy. We are especially grateful to partner with the International Center for Community Land Trusts, whose leadership and global perspective are instrumental in advancing this model. Their work contextualizing CLTs in diverse settings—from urban neighborhoods in the United States to communities and informal settlements in Latin America—highlights the adaptability and transformative potential of the CLT framework. Through this collaboration, we are expanding the global conversation around land stewardship, shared equity, affordability, and community empowerment. We deeply appreciate the International Center's commitment to knowledge-sharing and innovation, and we look forward to continued partnership in building more just and resilient land systems worldwide."

ENRIQUE SILVA Lincoln Institute of Land Policy

Focusing on the Global South

2024 marked the second year of our Global South CLT Initiative, which was established in partnership with re:arc institute (Denmark) and Catalytic Communities (Brazil). This initiative lies at the very heart of the work of the CLT Center, where we recognize the enormous potential that CLTs can play in securing tenure for people living in informal settlements in the Global South.

Building upon the experience of the Caño Martín Peña CLT and their collaboration with El Enjambre in Puerto Rico, as well as Catalytic Communities' Favela CLT Network, we are committed to working in solidarity with communities throughout the Global South who are interested in exploring how CLTs can protect security of tenure and enable the upgradation of informal communities.

Opportunities for the Global South CLT Initiative have accelerated in early 2025. In addition to the collaboration in South Africa, discussions on CLT establishment are underway in Angola, Argentina, Bangladesh, Barbuda, India, Indonesia, and Kenya. Our partner urbaMonde has been instrumental in helping to build some of these connections, and we look forward to continuing to collaborate with them.





2023 marked the 5th anniversary of the Favela CLT project, which has been contributing to the dissemination of the CLT model in Brazil. In five years, the CLT model went from completely unknown in the national reality to one of the main novelties in the field of social housing, openly debated in universities, public entities and among social movements.

To crown the project's 5th anniversary, two victories stood out in 2023: the insertion of the CLT as an urban policy instrument in Rio de Janeiro's master plan and the proposal of a federal law project that will regulate the CLT model all over the country. These legislative advances were accompanied by a growth in the interest of groups and informal settlements from all regions of the country in the model. We continue to strengthen and disseminate CLT in Brazil, hoping to soon be able to announce the first concrete experience in the country, always with the fundamental support of the CLT Center and its entire network."

TARCYLA FIDALGO
Favela CLT Network

CLTs as Part of a Just Transition

Threaded throughout all our work is a mindfulness of the existential threat posed by climate change. CLTs have a long-standing commitment to sustainable development practices informed by their very long-term time horizons. When CLTs enter into 99-year renewable ground leases with homeowners, CLTs inevitably engage in very long-term thinking which informs a myriad of decisions relating to durability, energy efficiency, decarbonization, use of renewable energy systems, as well as designing housing that can serve multiple generations of households. In addition, the community-based governance structure of CLTs create profoundly democratic organizations that make possible a just

transition to a low-carbon future that leaves no one behind.

By sharing best practice examples of CLT efforts to address climate change through our publications, our website and our educational offerings, we are promoting the growth of CLTs as a response to climate change, as well as to help continue to elevate the standard of practice of existing CLTs.

In Europe, our collaboration with the EU-funded <u>Upcycling Trust Initiative</u>—alongside CLTs in Belgium, France, and Ireland—explores how community land trusts can support a just transition through energy renovation and climate-resilient retrofitting of the existing housing stock.

The EU-funded collaborative project 'Upcycling Trust' took shape in 2023. It aims to explore new development strategies for community land trusts to respond to today's challenges. While the housing crisis is hitting hard in most European cities, the climate crisis is also calling for major investments. How can we develop new, permanently afford-able housing while preserving as much open land as possible, especially in already densely populated cities, and while limiting the use of new building materials? How can we make the existing built environment in our cities climate-neutral, without leading to 'rencovictions' and 'green gentrification'? In other words, how can we ensure that the necessary energy transition does not come at the expense of the most vulnerable?

To answer this, CLTs from Rennes and Lille (France), Brussels and Ghent (Belgium) and Cork (Ireland) will work together, in collaboration with local authorities and academic partners. They will search, over four years, for strategies to renovate existing buildings in poor condition and make them energy efficient, while ensuring that the homes thus created remain permanently affordable, by taking them off the market and converting them into CLT homes. The project aims to set up pilot projects in the five cities involved, with the intention of eventually embedding this approach in local housing and energy policies."

GEERT DE PAUW

CLT Brussels

World CLT Day 2024

MORE THAN

AN TOTAL OF

16

ORGANIZATIONS

110

EVENTS

FROM OVER

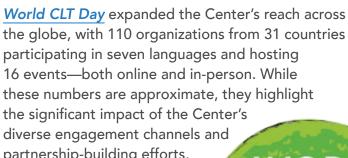
30

COUNTRIES

IN

7

LANGUAGES



partnership-building efforts, reaching CLT practitioners, board members, residents, researchers, academics, and policy actors alike.







Looking Ahead to 2025

As with any young organization—particularly one with a global scope—gaining traction takes time. Entering 2025, the CLT Center's presence in the international CLT community is now firmly established, and projects that have been percolating for the past two years are now actively moving forward. The following key initiatives reflect our expanding impact:

Publications in Progress

- A Community Land Trust Digest: Legal and Social **Commentaries** – A collection of legal articles written about CLTs, to be jointly published with the American Bar Association. Kristin King-Ries, Eliza Platts-Mills and John Emmeus Davis are the co-editors of the publication, which is a project of the CLT Legal Collaborative.
- Community Climate Action A book of interviews with leading CLT practitioners addressing climate change, authored by Joanne Cheung and edited by Line Algoed. This will be our first publication with a multimedia component.

World CLT Day 2025

As momentum continues to build each World CLT Day, this year we are strengthening international visibility. This year's planning committee consists of 24 representatives from 16 organizations across multiple continents reflecting the diverse and growing network of CLTs worldwide.



Global Convenings and Events

- Quarterly Leadership Convenings: Following our first-ever online convening of national and transnational CLT networks in March 2025, we will continue to meet on a quarterly basis to explore opportunities for collaboration.
- Conferences and Workshops: We are engaged in another full year of teaching workshops at in-person conferences across the US, Canada, and Ireland, with more in the works.
- Collaboration with the Lincoln Institute of Land Policy:
 - Publishing commentaries written by CLT practitioners from Australia, Brazil, Canada, France, and the UK, and edited by John Emmeus Davis, as a companion document to Preserving Affordable Homeownership to expand its reach beyond US borders.
 - Publishing a Spanish translation of Preserving Affordable Homeownership to increase accessibility.
- Global South Initiative:
 - Initiating a new collaboration with the Development Action Group in South Africa to explore opportunities for CLTs in informal settlements.
 - Exploratory conversations with groups in Angola, Bangladesh, India, and Indonesia.
 - Conducting monthly training sessions on CLTs in informal settlements.

Senator Bernie Sanders shares a message in support of the global CLT movement, World CLT Day 2025.

For more information on partnerships and funding opportunities, contact us at info@communitylandtrust.net or visit cltweb.org





International Center for Community Land Trusts

cltweb.org